

## REVENUES/TRANSFERS, APPROPRIATIONS/EXPENDITURES

	FY2007 ADOPTED	FY2008 ADOPTED	INCREASE (DECREASE	PERCENT INC (DEC)
<b>REVENUES</b>				
Taxes	103,786,637	111,408,397	7,621,760	7.34
Licenses & Permits	871,250	902,050	30,800	3.54
Intergovernmental	5,770,493	5,486,606	(283,887)	(4.92)
Charges for services	2,488,000	2,488,550	550	0.02
Other	3,142,220	3,482,612	340,392	10.83
Transfers In	1,337,422	1,454,810	117,388	8.78
Use of Fund Balance	550,000	550,000	0	0.00
<b>TOTAL REVENUES/TRANSFERS</b>	117,946,022	125,773,025	7,827,003	6.64
<b>APPROPRIATIONS/EXPENDITURES</b>				
General Government	2,432,109	2,548,984	116,875	4.81
Community Development	1,772,388	1,829,703	57,315	3.23
Administrative Services	5,111,736	5,346,797	235,061	4.60
Public Safety	8,826,990	9,412,181	585,191	6.63
Physical Services	5,418,407	5,552,358	133,951	2.47
Sanitation	2,195,906	2,334,107	138,201	6.29
Human Services	2,222,062	2,407,852	185,790	8.36
Leisure & Culture	4,987,815	5,376,454	388,639	7.79
Contingency	175,000	175,000	0	0.00
Total Town	33,142,413	34,983,436	1,841,023	5.55
Debt Service & Transfers	12,452,464	13,230,000	777,536	6.24
Education	72,351,145	77,559,589	5,208,444	7.20
<b>TOTAL EXPENDITURES</b>	117,946,022	125,773,025	7,827,003	6.64

## SUMMARY OF REVENUES AND TRANSFERS

DESCRIPTION	FY2006 ACTUAL	FY2007 ADOPTED	FY2008 ADOPTED	Increase (Decrease)
<b>TAXES</b>				
Current Levy	94,311,029	101,966,637	109,539,397	7,572,760
Real Estate Prorates	228,192	200,000	250,000	50,000
Auto Supplemental	1,012,927	950,000	950,000	0
Prior Years	349,951	350,000	350,000	0
Interest and Fees	498,675	317,000	317,000	0
Miscellaneous/Sundry	2,453	3,000	2,000	(1,000)
<b>TOTAL TAXES</b>	<b>96,403,227</b>	<b>103,786,637</b>	<b>111,408,397</b>	<b>7,621,760</b>
<b>LICENSES &amp; PERMITS</b>				
Building Inspection Fees	1,153,165	700,000	700,000	0
Town Clerk Fees	18,268	15,500	40,500	25,000
Engineer Fees	13,880	12,000	12,000	0
Refuse Permits	93,105	98,000	98,000	0
Health	52,568	45,000	50,800	5,800
Fire Marshal	1,339	750	750	0
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>1,332,325</b>	<b>871,250</b>	<b>902,050</b>	<b>30,800</b>
<b>INTERGOVERNMENTAL REVENUES</b>				
in Lieu of Taxes				
Housing Auth/Welles Vill.	77,405	75,000	75,000	0
Elderly Housing Proj.	69,826	63,000	67,500	4,500
<b>Total Housing Auth-In lieu</b>	<b>147,231</b>	<b>138,000</b>	<b>142,500</b>	<b>4,500</b>
<b>STATE OF CT-In Lieu of Taxes</b>				
St/CT Pilot	56,137	60,186	60,186	0
Manufacturing Mach.& Equip.	134,518	104,700	140,000	35,300
Elderly Freeze	5,516	3,600	3,700	100
Elderly Heart	125,026	145,000	145,000	0
Disability Exemption	2,054	1,400	2,500	1,100
Veterans Exemption	10,634	11,000	12,800	1,800
Boats/Commercial Trucks	13,691	13,691	13,691	0
St/CT Telephone Access	176,703	252,000	175,000	(77,000)
Mashantucket Pequot	69,340	67,003	70,775	3,772
State Transportation Grant	6,800	0	0	3,772
<b>Total St/CT In Lieu Taxes</b>	<b>600,421</b>	<b>658,580</b>	<b>623,652</b>	<b>(34,928)</b>
<b>EDUCATION ENTITLEMENTS</b>				
Magnet School Grant	245,218	0	0	0
Educational Cost Sharing	3,910,632	3,890,636	3,907,727	17,091
Special Educ Excess	1,129,322	0	0	0
Transportation	161,515	161,831	161,831	0
Vocational Agriculture	56,221	56,221	50,249	(5,972)
<b>Total ST Educational Entit.</b>	<b>5,502,908</b>	<b>4,108,688</b>	<b>4,119,807</b>	<b>11,119</b>
<b>EDUCATION CONSTRUCTION GRANTS</b>				
ELEM Schools Principal & Interest	524,789	475,374	297,111	(178,263)
GHS Principal & Interest	184,551	176,640	86,370	(90,270)
<b>Total Education Construction Grants</b>	<b>709,340</b>	<b>652,014</b>	<b>383,481</b>	<b>(268,533)</b>
<b>ADMINISTRATIVE SERVICES</b>				
ST/CT Historical Document Pres	12,000	12,000	12,000	0
<b>Total Administrative Services</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>0</b>
<b>PUBLIC SAFETY</b>				
Police Grants	47,549	10,000	10,000	0

Civil Preparedness	6,240	6,500	7,150	650
Volunteer Ambulance Reimbursement	21,346	22,000	25,000	3,000
Fire Department Grants	268,950	0	0	0
Disaster Assistance	105,448	0	0	0
<b>Total Public Safety</b>	<b>449,533</b>	<b>38,500</b>	<b>42,150</b>	<b>3,650</b>
<b>PHYSICAL SERVICES</b>				
St/CT Recycling Grant	0	0	0	0
<b>Total Physical Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HUMAN SERVICES</b>				
St/CT Health Grant	35,747	36,000	36,250	250
St/CT Library Grant	2,179	2,500	2,500	0
Dial-a-Ride Grant	30	48,526	48,526	0
ST/CT Parks & Recreation Grant	3,000	0	0	0
Housing Authority Sr. Services	47,570	55,555	55,555	0
Youth & Family ST Grant	20,128	20,130	20,185	55
Senior & Comm Svcs Httfd Fndtn Grant	16,870	0	0	0
<b>Total Human Services</b>	<b>125,524</b>	<b>162,711</b>	<b>163,016</b>	<b>305</b>
<b>INTERGOVERNMENTAL REVENUES</b>	<b>7,546,957</b>	<b>5,770,493</b>	<b>5,486,606</b>	<b>(283,887)</b>
<b>CHARGES FOR SERVICES</b>				
Planning & Zoning	46,019	25,000	25,000	0
Town Clerk Historical Docs	15,948	24,000	20,000	(4,000)
Town Clerk Recording Fee	311,489	300,000	255,300	(44,700)
Town Clerk Conveyance Fee	994,033	625,000	575,000	(50,000)
Educ/Community Serv Fee	51,198	65,000	65,000	0
Solid Waste Tip Fees	269,419	325,000	300,000	(25,000)
Sewer Inspection Fees	8,894	5,000	6,000	1,000
Parks/Rec Program Fees	781,457	804,000	911,500	107,500
Subdivision OT Inspection	0	0	2,000	2,000
Public Safety Special Duty	198,928	140,000	140,000	0
Fire Watch Services	4,395	4,000	4,000	0
Health Soil Tests	26,950	8,000	4,000	(4,000)
Health Clinic Fees	21,860	20,000	22,750	2,750
Senior & Community Services Programs	38,338	40,000	50,000	10,000
Senior Nutrition	28,640	23,000	28,000	5,000
Social Service Refunds	0	0	0	0
Library Fines	77,055	80,000	80,000	0
<b>Total Charges for Services</b>	<b>2,874,622</b>	<b>2,488,000</b>	<b>2,488,550</b>	<b>550</b>

<b>DESCRIPTION</b>	<b>FY2006 ACTUAL</b>	<b>FY2007 ADOPTED</b>	<b>FY2008 ADOPTED</b>	<b>Increase (Decrease)</b>
<b>OTHER REVENUES</b>				
Interest on Investments	1,385,948	1,350,000	1,500,000	150,000
Land Sales & Rentals	2,084,103	90,000	100,700	10,700
Miscellaneous	29,594	30,000	15,000	(15,000)
Educ Student Activities	4,394	5,000	5,000	0
Minnechaug Golf Course Rental	37,500	30,000	30,000	0
Educ Tuition/Other	12,959	9,500	9,500	0
Educ VoAg Tuition	400,507	420,000	420,000	0
Purchasing Auction Sales	0	0	50,000	50,000
Educ Miscellaneous	4,410	500	500	0
Physical Services Refunds & Sales	7,350	5,000	7,000	2,000
Refuse Recycling	24,832	25,000	78,000	53,000
Bulky Waste Fill	213,025	100,000	75,000	(25,000)
Insurance Claims Reimbursements	41,935	40,000	40,000	0
Public Safety-Police	117,138	54,000	68,000	14,000
Insurance Retro Exper/Credits	156	0	0	0
Employee Health Insur Reimburse	725,577	848,120	954,912	106,792
Youth & Family Services	25,394	26,800	25,700	(1,100)
Library Trustee Account	46,229	50,000	50,000	0
Clinical Fees	0	28,800	28,800	0
Library Miscellaneous	13,032	17,500	12,500	(5,000)
Attorney Fees Reimbursed	2,838	12,000	12,000	0
Utilities Reimbursed	3,612	0	0	0
<b>Total Other Revenues</b>	<b>5,180,532</b>	<b>3,142,220</b>	<b>3,482,612</b>	<b>340,392</b>
<b>TRANSFERS IN</b>				
From Capital Projects	0	0	0	0
From Sewer Operating	1,244,999	1,332,422	1,449,810	117,388
From Sewer Sinking	77,992	5,000	5,000	0
Use of Fund Balance	0	550,000	550,000	0
<b>Total Transfers In</b>	<b>1,322,991</b>	<b>1,887,422</b>	<b>2,004,810</b>	<b>117,388</b>
<b>TOTAL REVENUES/TRANSFERS</b>	<b>114,660,654</b>	<b>117,946,022</b>	<b>125,773,025</b>	<b>7,827,003</b>

## SUMMARY OF EXPENDITURES AND TRANSFERS

<b>DEPARTMENT Division Activity</b>	<b>FY2006 ACTUAL</b>	<b>FY2007 ADOPTED</b>	<b>FY2008 ADOPTED</b>	<b>Change Increase (Decrease)</b>
<b>GENERAL GOVERNMENT</b>				
Town Council	114,972	137,120	138,032	912
Town Manager	296,356	338,099	351,092	12,993
Human Resources	345,979	393,744	423,055	29,311
Facilities Maintenance	1,410,936	1,479,646	1,547,080	67,434
Academy Facilities B,C,D	75,489	83,500	89,725	6,225
<b>TOTAL GENERAL GOV'T.</b>	<b>2,243,731</b>	<b>2,432,109</b>	<b>2,548,984</b>	<b>116,875</b>
<b>COMMUNITY DEVELOPMENT</b>				
Community Development	545,444	587,373	600,004	12,631
Building Inspection	425,087	457,658	468,639	10,981
Fire Marshal	210,057	228,337	236,149	7,812
Health Department	456,124	499,020	524,911	25,891
<b>TOTAL COMM. DEV.</b>	<b>1,636,712</b>	<b>1,772,388</b>	<b>1,829,703</b>	<b>57,315</b>
<b>ADMINISTRATIVE SERVICES</b>				
Financial Administration	761,277	823,529	911,692	88,163
Accounting	295,259	339,797	339,973	176
Property Assessment	387,817	450,391	487,641	37,250
Revenue Collection	427,280	450,559	414,883	-35,676
Town Clerk	456,542	473,219	474,024	805
Voter Registration	84,602	113,792	119,847	6,055
Legal Services	292,749	200,000	200,000	0
Probate Court	11,161	12,250	14,625	2,375
Insurance/Pensions	2,157,849	2,248,199	2,384,112	135,913
<b>TOTAL ADMINIS SERVICES</b>	<b>4,874,536</b>	<b>5,111,736</b>	<b>5,346,797</b>	<b>235,061</b>
<b>PUBLIC SAFETY</b>				
Police	7,442,919	7,842,032	8,407,356	565,324
Volunteer Ambulance	53,603	52,760	54,250	1,490
Fire	1,101,541	908,724	926,796	18,072
Civil Preparedness	21,213	23,474	23,779	305
<b>TOTAL PUBLIC SAFETY</b>	<b>8,619,277</b>	<b>8,826,990</b>	<b>9,412,181</b>	<b>585,191</b>
<b>PHYSICAL SERVICES</b>				
Engineering	1,080,623	1,153,587	1,216,153	62,566
Highway	2,984,366	3,145,630	3,194,086	48,456
Fleet Maintenance	1,058,069	1,119,190	1,142,119	22,929
<b>TOTAL PHYSICAL SERVICES</b>	<b>5,123,059</b>	<b>5,418,407</b>	<b>5,552,358</b>	<b>133,951</b>
<b>SANITATION</b>				
Water Pollution	1,302,864	1,332,468	1,454,810	122,342
Refuse Disposal	804,624	863,438	879,297	15,859
<b>TOTAL SANITATION</b>	<b>2,107,488</b>	<b>2,195,906</b>	<b>2,334,107</b>	<b>138,201</b>
<b>HUMAN SERVICES</b>				
Contributory Grants	31,899	32,399	35,399	3,000
Youth and Family	965,836	1,066,971	1,097,831	30,860

Senior & Community Services	1,137,742	1,122,692	1,274,622	151,930
TOTAL HUMAN SERVICES	2,135,478	2,222,062	2,407,852	185,790
LEISURE/CULTURE				
Parks/Recreation	3,134,338	3,381,654	3,725,625	343,971
Welles-Turner Library	1,459,552	1,591,161	1,635,829	44,668
South Glast. Library	7,500	7,500	7,500	0
East Glast. Library	7,500	7,500	7,500	0
LEISURE & CULTURE	4,608,890	4,987,815	5,376,454	388,639
CONTINGENCY	175,000	175,000	175,000	0
TOTAL TOWN	31,524,170	33,142,413	34,983,436	1,841,023
DEBT SERVICE	8,648,219	10,422,464	11,200,000	777,536
TRANSFERS OUT				
Capital Reserve Fund	1,857,994	2,000,000	2,000,000	0
Dog Fund	30,000	30,000	30,000	0
TOTAL TRANSFERS OUT	1,887,994	2,030,000	2,030,000	0
TOTAL DEBT & TRANSFERS	10,536,213	12,452,464	13,230,000	777,536
TOTAL EDUCATION	68,918,999	72,351,145	77,559,589	5,208,444
GRAND TOTAL TOWN/EDUC	110,979,382	117,946,022	125,773,025	7,827,003